## Finance

Cash Flow Statement

(From April 1, 2022 To March 31, 2023)

Income Item Budget Actual Difference 5, 110, 908, 000 5, 140, 016, 700 △ 29, 108, 700 Proceeds from student fees 103, 831, 000 101, 177, 902 2, 653, 098 Proceeds from processing fees Proceeds from donations 41, 800, 000 58, 222, 615 △ 16, 422, 615 Proceeds from subsidies 1, 414, 431, 200 1, 417, 141, 135 △ 2,709,935 Gain on sales of assets 0 0 152, 300, 000 Proceeds from profit-earning operation 167, 191, 965 △ 14, 891, 965 Interest and dividend 2, 123, 000 914, 998 1, 208, 002 Miscellaneous revenue 367, 947, 100 377, 414, 545 △ 9, 467, 445 Proceeds from loans payable 550, 000, 000 550, 000, 000 Advances received 861, 552, 000 819, 515, 600 42,036,400 310, 558, 122 377, 627, 284 △ 67, 069, 162 0ther Cash inflow adjustment account △ 1, 175, 405, 100 △ 1, 241, 720, 753 66, 315, 653 Payments carried over from the preceding year 5, 206, 439, 088 5, 206, 439, 088 12, 946, 484, 410 12, 973, 941, 079 △ 27, 456, 669 Total

Expenditure			
Item	Budget	Actual	Difference
Payments for personnel expenses	4, 291, 451, 700	4, 140, 248, 175	151, 203, 525
Payments for education and research expenses	1, 693, 237, 000	1, 613, 827, 546	79, 409, 454
Payments for management expenses	482, 992, 000	467, 257, 491	15, 734, 509
Interest expenses, etc.	13, 100, 625	13, 063, 448	37, 177
Repayment of lones, etc.	798, 700, 000	798, 700, 000	0
Facility-related expenditure	375, 725, 000	222, 006, 760	153, 718, 240
Equipment-related expenditure	200, 721, 000	108, 085, 432	92, 635, 568
Asset management	226, 385, 800	211, 333, 387	15, 052, 413
Other	159, 650, 446	132, 001, 722	27, 648, 724
	(14, 200, 000)		
(Reserve fund)	38, 800, 000		38, 800, 000
Adjusted cash outflow	△ 104, 726, 047	△ 91, 468, 456	△ 13, 257, 591
Payment carried over to the following year	4, 770, 446, 886	5, 358, 885, 574	△ 588, 438, 688
Total	12, 946, 484, 410	12, 973, 941, 079	△ 27, 456, 669

(Unit: yen)

0

0